

# FIFTY-THIRD CONVOCATION

S,HELI ET

LEARNING





# Hay'sxw'qa si'em nakwilia! Thank you, my honourable people!

To honour Elder Elmer Seniemten George, who received an honorary doctorate from Royal Roads University in 2016, and to support his work as the last fluent Lekwungen speaker, we say, "Hay'sxw'qa si'em nakwilia."

# LAND ACKNOWLEDGMENT

We acknowledge the campus is located on the traditional Lands of the Lekwungen-speaking Peoples, the Songhees and Esquimalt Nations.

With gratitude, we learn and work here, where the past, present and future of Indigenous and non-Indigenous students, faculty and staff come together.

# Congratulations from the President

# Hello graduates, family and friends of Royal Roads University.

I am so pleased to welcome you to campus for Fall 2023 Convocation. It is with gratitude that we are here on the traditional Lands of the Lekwungen-speaking Peoples, the Songhees and Esquimalt Nations. These Lands have hosted important gatherings since time immemorial, and it is an honour to meet with you here today.

I would like to invite you to consider your entire Royal Roads journey as you celebrate your achievement. Think back to when you applied to your program, or perhaps the first course you took. I know that you made those choices because, in part, you are called to lead. And this is the place to help you do just that.

At Royal Roads, we take great pride in being Canada's university for changemakers and are so pleased to announce that our Ashoka U changemaking campus designation was renewed as of Fall 2023.

In a world filled with uncertainty and marred by conflict and sadness, it can feel difficult to be a changemaker, and to think you can make a difference. But I want to assure you that you have already taken many steps on the road to



making the world a better place. As you reflect on the journey that brought you to this moment, remember how you got here: with the support of family, friends and colleagues the people in your life who give you hope. Those are the changemaker's motivators.

Now you are going back into the world with the capacity to learn *more*. To bring your curiosity to any problem. To adapt, change and see opportunities to reach big goals. You will bring this capacity to your own life, your workplace and your community. You're actively building a better future for us all.

One of my favourite things to do is to read messages or hear stories from Royal Roads alumni around the globe. Please keep in touch and let us know what kind of change you're making.

Sincerely,

Brundung

Dr. Philip Steenkamp President and Vice-Chancellor

# Congratulations from the Chancellor

# To the graduates, your families and supporters:

I'm so pleased to welcome you back to your university— I hope you take time to soak it all in and celebrate all you have accomplished leading up to this special day. I invite you to continue to consider this as your place long after you have taken your photos and tossed your caps. In my experience, there is something special about Royal Roads University, and it stays with you wherever you go.

Convocation days feel so celebratory here. Everyone students, faculty, staff and supporters—joining together for this wonderful time.

It's important to gather and recognize achievements because all of us, and this university, have been through so much together: we've navigated the impacts of the COVID-19 pandemic, adapted to sector-wide change and worked together to ensure a more inclusive and sustainable future. This work has helped inform what it really means to be Canada's university for changemakers. It has not been easy, but the best challenges never are.

In my role as Chancellor, I want to embody the Royal Roads vision: Inspiring people with the courage to transform the world. To me, that means never giving up on even the toughest of challenges, knowing when to ask for help and staying true to your purpose.



I hope that you, as newly minted graduates and changemakers, are moving forward with a renewed sense of purpose while continuing to grow and evolve. Today, you are not the same people who enrolled in your program, and tomorrow, I anticipate all of you will bring your leadership, passion and drive to your work, creating a better world for us all.

You won't have to do it alone. You've made connections for life, with your professors, your colleagues and this community. Royal Roads is made up of those connections, across this campus, this country and the world. I hope you will continue to stay connected to us, and to each other, well beyond your time here.

Once again, my sincere congratulations on your success.

Nelson Chan Chancellor and Chair of the Board of Governors

# **Our Strategic Vision**

# Inspiring people with the courage to transform the world.

Our strategic vision celebrates our past and looks forward 25 years, with goals and actions crafted to ensure that we continue to deliver life-changing education—creating leaders who change the world.

# Our Goals

Any age, any stage, any place—We're an engine of lifelong learning for students, no matter where they are in the world, their careers and their lives.

Explore, share, advance—We support interdisciplinary research that pushes boundaries, removes barriers and finds solutions to today's critical issues.

Invite in, venture out—We engage communities locally, nationally and globally, leaning into partnerships, learning from others and warmly welcoming all people.

Vibrant and sustainable—We champion a sustainable campus, with leading-edge infrastructure and online platforms, as a top workplace in Canada that takes action on reconciliation, diversity, equity and inclusion.

# **Our Values**

#### CARING

A diverse and supportive community for our students, faculty and staff.

### CREATIVE

Innovating in all we do, we continually seek new and better ways to do things.

### COURAGEOUS

Bold in our actions, we welcome challenges and take thoughtful risks.



# O Canada

O Canada! Our home on native land! True patriot love in all of us command.

With glowing hearts we see thee rise, The True North strong and free!

From far and wide, O Canada, we stand on guard for thee.

God keep our land glorious and free! O Canada, we stand on guard for thee.

O Canada, we stand on guard for thee.

# **Convocation History**

Universities are rich in tradition and ceremony, and nowhere is this more apparent than at convocation, when the university community comes together to celebrate new graduates.

Many early European universities originated within the church in the medieval period, and this is reflected in convocation's strong ecclesiastical connection. The chancellor presides over convocation and takes their title from the person who was head of the theological faculty of these early universities. As head of the chancery, the chancellor was responsible for examining students prior to their receiving degrees. Over the ages, the role of the chancellor has changed. Today, the Royal Roads chancellor, who also chairs the Board of Governors, is the person empowered by the provincial government to confer degrees and oversee the direction of the university.

Universities have undergone dramatic changes over the past 900 years. Today, as universities break down barriers of background, income and geography to welcome lifelong students to education, the convocation ceremony reminds us of the strong traditions that reach back to the very different world of medieval learning. In the 21st century, lifelong students require universities to keep pace with changing times. Royal Roads University is proud to be a leader in this new generation.





# The Coat of Arms of Royal Roads University



In 1997, we were honoured to be granted a coat of arms by the Governor General of Canada. The coat of arms presented to Royal Roads University incorporates symbols of the traditions that link the university to our past and to the province of British Columbia: the sun from the province's coat of arms, the three maple leaves from the crest of the former Royal Roads Military College, and the book of learning as a reference to the voyage of academic discovery. The shield is supported by a cougar, indigenous to Vancouver Island, and Synqua, a dragon representing the Coast Salish creature of thunder, strength and power. The crown and the anchor held by the supports represent Royal Roads, the navy's anchorage off the Esquimalt Lagoon.

The motto of the university—Living Our Learning—captures the spirit and enthusiasm of our institution. Translated into Coast Salish, the motto recognizes the proud traditions of those who have come before us.

# **The Maces**

The convocation ceremony typically begins with the arrival of two maces. The Royal Roads Military College mace is displayed in tribute to the history of the campus, and the Royal Roads University mace represents the history, academic direction and vision of the university.

The university's mace was a gift from its first graduating class, in 1997. The silver dome in the head of the mace represents the sun and the relationship of east and west. The stylized turret surrounding the dome indicates the historical significance of Hatley Castle and the former Royal Roads Military College. Three maple leaves crafted in oyster shell inset in alternating steps of the turret represent the Indigenous, French and English peoples of Canada.

Six crafted flutes surround the head of the mace. The silver band delineating the head and shaft is engraved with stylized images of water and balances the mace while effectively isolating the head from the main shaft, similar to the way Vancouver Island is isolated from the mainland.



# **President's Regalia**

# Enduring Commitment, New Traditions

Regalia traditions celebrating academic rites of passage date to the Middle Ages. The commitment to excellence and achievement endures as we accept the scholarship from mentors and teachers who came before us.

We also embrace a future where equity, diversity and inclusion are integral to all the ways in which we work, live and study.

Royal Roads University's regalia signals that future. Located on the traditional Lands of the Lekwungenspeaking Peoples, the Songhees and Esquimalt Nations who have lived here for thousands of years, the university acknowledges the learning we undertake and still have ahead to co-create an inclusive world.

Master carver and Songhees Nation Elder Dr. Clarence "Butch" Dick (YUX'WEY'LUPTON) generously created the symbols that grace our new regalia. The Staqeya (Wolf) represents the Coast Salish People. It symbolizes the strength of family and kinship and embodies the power of teamwork and community effort. The Sneq'wa (Blue Heron) represents the ability to progress and evolve on a path of self-determination. Its elegance and innate wisdom allow it to manoeuvre through life with grace.



# About the Artist

Dr. Clarence "Butch" Dick (YUX'WEY'LUPTON) is among Victoria's most influential Coast Salish artists. His carvings and public art can be seen around the region, from the Ogden Point breakwater mural, to the Signs of Lekwungen interpretive walkway along Victoria's inner harbour, to the mural at Royal Roads University on Esquimalt Lagoon. Butch Dick has been an educator and a mentor to many, championing Indigenous youth empowerment and educational equity through more than two decades as a teacher with School District 61, four years as assistant professor in Indigenous teaching and learning at the University of Victoria and more than six years as education liaison for the Songhees Nation. He was instrumental in the launch of the Songhees Recreation and Wellness Centre in 2013 and the driving force behind the Indigenous Youth Showcase, which provides mentorship for youth to develop their own artistic vision, focus and career paths. He was inducted into the Royal Canadian Academy of Arts in 2013 and received the Victoria Leadership Lifetime Achievement Award in 2015. Butch Dick is a member of the Heron People Circle, trusted Old Ones/Elders and Traditional Knowledge Keepers and received an honorary doctorate from Royal Roads University in 2021.

# Medals

An academic medal signifies academic achievement or honours exceptional qualities like leadership, personal growth, commitment to sustainability, and positive and proactive work in equity, diversity and inclusion. These are the kinds of qualities that support Royal Roads University's vision to inspire people with courage to transform the world.

Royal Roads University awards two medals in each of our degree programs—the Founders' Award for exemplifying personal qualities relevant to the program and the Chancellor's Award for highest academic achievement. Medals are awarded at the convocation ceremony that the majority of students from a program are expected to attend, whether spring or fall.

The medals are a high-quality, heavy silver medallion embossed with the university crest on one side and the university logo on the other, ringed with the name of the award. The ribbons align with the university's colour theme and are selected to help recipients stand out among their peers when dressed in regalia.

In addition to these medals, Royal Roads has the pleasure of awarding the Governor General's Gold Medal for highest academic achievement in graduate studies, the Governor General's Silver Medal for highest academic achievement in undergraduate studies and the Lieutenant Governor's Medal for Inclusion, Democracy and Reconciliation.

#### **Chancellor's Award**

This medal recognizes one graduating student in each program per year for having achieved the highest academic performance.

#### Founders' Award

This medal recognizes one graduating student in each cohort who exemplifies personal qualities relevant to the program's field of study.



# Welcome Alumni!

Graduation is one of life's greatest accomplishments. We hope you take your next step with pride in all you've achieved at Royal Roads University and with excitement as you join a powerful network of over 34,000 changemaking alumni worldwide. Royal Roads' Alumni Relations team is here to support you and to ensure that the meaningful connections you made through your program continue to add value to your life, personally and professionally, long after graduation.

We will reach out soon to share more about the many benefits of being a Royal Roads alum. There are also a number of exciting ways in which you can continue your involvement here, including serving as a mentor, communications champion, guest speaker, advisor, research partner, event attendee, donor and more.

Consider our Alumni Relations team a resource for you, helping you take the power of this place every place. Congratulations on your well-deserved success! Visit us at www.royalroads.ca/alumni.

November 16, 2023, 9:00 AM

### **Introductory Remarks**

Pedro Márquez, PhD, Professor, School of Business Please rise as the procession enters and remain standing until after the National Anthem.

#### Fall Graduates

#### Academic Processional

### The Academic Platform Party

Nelson Chan, Chancellor and Chair of the Board of Governors Philip Steenkamp, PhD, President and Vice-Chancellor Members of the Board of Governors Members of the administration: Susan Gee, Vice-President, Communications and Advancement Veronica Thompson, PhD, Vice-President, Academic and Provost Philip Twyford, Vice-President, Finance & Operations Robert Mittelman, PhD, Interim Dean, Faculty of Management Roberta Mason, PhD, Vice-Provost, Student and Academic Services Lynn Gregg, Registrar Russell Johnston, Director, Indigenous Education Members of the faculty and guests

#### **Traditional Welcome**

#### National Anthem

#### **President's Address**

Philip Steenkamp, PhD, President and Vice-Chancellor

### **Chancellor's Address**

Nelson Chan, Chancellor and Chair of the Board of Governors

### Greetings from the Government of British Columbia

### Alumni Orator

### **Presentation of the Graduates**

### **Closing Remarks**

Philip Steenkamp, PhD, President and Vice-Chancellor

### Academic Recessional

November 16, 2023, 12:00 PM

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#### Fall Graduates

#### Academic Processional

### The Academic Platform Party

Nelson Chan, Chancellor and Chair of the Board of Governors Philip Steenkamp, PhD, President and Vice-Chancellor Andrea Davis, PhD, honorary degree recipient Members of the Board of Governors Members of the administration: Susan Gee, Vice-President, Communications and Advancement Veronica Thompson, PhD, Vice-President, Academic and Provost Philip Twyford, Vice-President, Finance & Operations Brigitte Harris, PhD, Dean, Faculty of Social and Applied Sciences, and Interim Dean of the College of Interdisciplinary Studies Roberta Mason, PhD, Vice-Provost, Student and Academic Services Lynn Gregg, Registrar Russell Johnston, Director, Indigenous Education Alejandro Campos-Garcia, PhD, Associate Director, Human Rights and EDI Members of the faculty and guests

#### **Traditional Welcome**

### National Anthem

#### **President's Address**

Philip Steenkamp, PhD, President and Vice-Chancellor

### **Chancellor's Address**

Nelson Chan, Chancellor and Chair of the Board of Governors

### Greetings from the Government of British Columbia

#### **Conferring of Honorary Degree**

Alejandro Campos-Garcia, PhD, presenter Andrea A. Davis, PhD, honorary degree recipient

### **Convocation Address**

Andrea A. Davis, PhD, honorary degree recipient

### **Presentation of the Graduates**

### **Closing Remarks**

Philip Steenkamp, PhD, President and Vice-Chancellor

#### Academic Recessional

November 17, 2023, 12:00 PM

### Introductory Remarks

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### Fall Graduates

#### Academic Processional

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#### **Traditional Welcome**

### National Anthem

#### **President's Address**

Philip Steenkamp, PhD, President and Vice-Chancellor

### **Chancellor's Address**

Nelson Chan, Chancellor and Chair of the Board of Governors

### Greetings from the Government of British Columbia

#### Alumni Orator

#### The Governor General's Gold Medal Presentation

Teresa Patricia Forster, recipient Master of Arts in Leadership

#### **Presentation of the Graduates**

#### **Closing Remarks**

Philip Steenkamp, PhD, President and Vice-Chancellor

#### Academic Recessional

November 17, 2023, 3:00 PM

### **Introductory Remarks**

Pedro Márquez, PhD, Professor, School of Business Please rise as the procession enters and remain standing until after the National Anthem.

#### Fall Graduates

#### Academic Processional

### The Academic Platform Party

Nelson Chan, Chancellor and Chair of the Board of Governors Philip Steenkamp, PhD, President and Vice-Chancellor Members of the Board of Governors Members of the administration: Susan Gee, Vice-President, Communications and Advancement Veronica Thompson, PhD, Vice-President, Academic and Provost Philip Twyford, Vice-President, Finance & Operations Brigitte Harris, PhD, Dean, Faculty of Social and Applied Sciences, and Interim Dean of the College of Interdisciplinary Studies Roberta Mason, PhD, Vice-Provost, Student and Academic Services Lynn Gregg, Registrar Russell Johnston, Director, Indigenous Education Members of the faculty and guests

#### **Traditional Welcome**

### National Anthem

#### **President's Address**

Philip Steenkamp, PhD, President and Vice-Chancellor

#### **Chancellor's Address**

Nelson Chan, Chancellor and Chair of the Board of Governors

#### Greetings from the Government of British Columbia

#### Alumni Orator

#### The Governor General's Silver Medal Presentation

Caitlin Eileen Bingham, recipient Bachelor of Arts in Environmental Practice

# Lieutenant Governor's Medal for Inclusion, Democracy, and Reconciliation

Lehran Constance Young, recipient Bachelor of Arts in Interdisciplinary Studies

### Presentation of the Graduates

#### **Closing Remarks**

Philip Steenkamp, PhD, President and Vice-Chancellor

#### Academic Recessional

# Honorary Degree Recipient **Dr. Andrea A. Davis**

November 17, 2023



Dr. Andrea A. Davis is Professor of Black Cultures of the Americas in the Department of Humanities at York University in Toronto. Over the more than 20 years of her academic career, she has worked to advance equity, access and justice in post-secondary education, helping to diversify university curricula through the development of new courses and programs and supporting the success of racialized and firstgeneration students.

From 2015 to 2020, she was chair of the Department of Humanities at York, where she developed the Black Canadian

Studies Certificate, one of only two Black Studies programs in Canadian universities at the time. As the first Special Advisor on Anti-Black Racism Strategies in the Faculty of Liberal Arts & Professional Studies, she organized webinars and teach-ins that each attracted hundreds of participants, adjudicated funding for anti-Black-racism strategies, and helped to develop new programs to support students and emerging and early career researchers. Most recently as Academic Convenor of the 2023 Congress of the Humanities and Social Sciences—a gathering of over 10,000 delegates—she led a transformative vision of humanities, social science and arts-based research grounded in Indigenous and Black Thought and extensive community collaboration.

Dr. Davis is a leading scholar in Black Studies in Canada, and her widely published interdisciplinary research is rooted in an anti-racism feminist theoretical framework that analyzes questions of race and gender through a focus on the literary and cultural productions of Black women, the location of Caribbean diasporic communities in Canada, and the constructions of Black youth masculinities. In her most recent book, *Horizon, Sea, Sound: Caribbean and African Women's Cultural Critiques of Nation*, she explores possibilities for collaboration among Indigenous, Black and other racialized women and offers new reflections on the relationship between the Caribbean and Canada. She has been invited to present her research in Ghana, South Africa, the United Kingdom, Spain, Austria, Germany, Australia and across the Caribbean and United States. As a public intellectual and sought-after speaker, she has also made numerous presentations to schools, and government, business and community organizations.

An accomplished teacher and fierce advocate for students, she has won teaching awards at the faculty, university and national levels, including a 2021 3M National Teaching Fellowship. She has also been recognized with many community awards, including an outstanding research profile in the Council of Ontario Universities' 2012-2013 Research Matters Campaign, a 2017 Renaissance Award from Afroglobal Television, a 2018 selection as one of 100 Accomplished Black Canadian Women, and a nomination for a YWCA Toronto Women of Distinction Award. She is currently co-editing (with Leslie Sanders) The Handbook to Black Canadian Literature and is co-editor of the Journal of Canadian Studies.

# **Convocation Awards**

### Governor General's Gold Medal

This award is presented to one student each convocation for the most outstanding dissertation, thesis, or graduate project.

### Master of Arts in Leadership

Teresa Patricia Forster

Royal Roads University wishes to provide special recognition to the following candidates for the Governor General's Gold Medal for having received a nomination to the competition:

# College of Interdisciplinary Studies

Rana Manette VanTuyl

School of Business Stephanie Ann Van Den Biggelaar

School of Environment and Sustainability Karen Lee Bates

School of Humanitarian Studies Daniel Michel Seguin

School of Tourism and Hospitality Jordon Robert Ozero

# Governor General's Silver Medal

This award is presented to the student who has achieved the highest academic standing upon graduating from a bachelor's degree program this year.

### Bachelor of Arts in Environmental Practice

Caitlin Eileen Bingham

# Lieutenant Governor's Medal for Inclusion, Democracy and Reconciliation

This award recognizes one student who excelled in their studies and contributed to the life of their institution or community during post-secondary study, rewarding one or more of these activities: inclusion, democracy and reconciliation.

### Bachelor of Arts in Interdisciplinary Studies Lehran Constance Young

# Royal Roads University Chancellor's Award

This annual award is presented to one graduating student in each degree program in recognition of having achieved the highest academic performance. It may be awarded at the June or November ceremony.

Doctor of Social Sciences

Katherine Alice Ziff

Master of Arts in Educational Leadership and Management Kyle Lawrence John Duncan Master of Arts/Science in Environmental Practice Stephanie Marie Michasiw Lawrence Robert Tulissi Master of Arts in Executive and Organizational Coaching Brian Peter Duggan Master of Arts in Higher Education Administration and Leadership Stephanie Lenore Gobin Master of Arts in Intercultural and International Communication **Tennifer Rosado** Master of Arts in Interdisciplinary Studies Emily Grace Epp Master of Arts in Learning and Technology Patrick Jonathan Guichon Master of Arts in Professional Communication Mary Linda Cowan Bachelor of Arts in Environmental Practice Caitlin Eileen Bingham Bachelor of Arts in Interdisciplinary Studies Cheryl Lee Feldstein Bachelor of Arts in International Hotel Management Thuy Duong Ngo Bachelor of Arts in Justice Studies Caroline Isabel Ives Crossley Bachelor of Arts in Professional Communication Brandon Michael Rollo Bachelor of Business Administration in Innovation and Sustainability Emily Anne Mulroney Bachelor of Commerce in Entrepreneurial Management Tyler Thomas Blackwood Walton

## Bachelor of Science in Environmental Science Sanam Yousifie

# Royal Roads University Founders' Award

This award is presented to a student in each graduating cohort of a degree program in recognition of having exemplified the qualities of leadership, sustainability and personal development.

Doctor of Social Science Kate Pamela Renee Dunn

# Master of Arts in Educational Leadership and Management

Katz Lannon Dawson

Master of Arts in Executive and Organizational Coaching David John Gatchalian

Master of Arts in Higher Education and Leadership Gary Allen Melko

Master of Arts in Interdisciplinary Studies Kathleen Suzanne Waddell

# Master of Arts in Leadership

Kristy Lynne O'Brien

#### Master of Arts in Learning and Technology Alisha Ann Hadley

Master of Arts in Professional Communication Anna Mullens

# Master of Business Administration in Executive Management

Patricia Lynne Laanstra

#### Master of Global Management

Richard John Fernandes Okwukwe Chukwuamaka Oji María Elena Sanchez

### Bachelor of Arts in Global Tourism Management Kentaro Tani

Bachelor of Arts in Interdisciplinary Studies Alan Robert Cundall

Bachelor of Arts in International Hotel Management Qianqian Liu

#### Bachelor of Arts in Justice Studies

Nicole Erin Abel

## Bachelor of Arts in Professional Communication

Griffen Kardon Gene Hohl Lisa Kara Wallace

Bachelor of Business Administration in Innovation and Sustainability

Emily Anne Mulroney

Bachelor of Science in Environmental Science Denise Lee McLean

# President's Scholar Award

These awards are presented to students who graduate with distinction in the top 10 per cent of the graduating class in each undergraduate degree program.

### Bachelor of Arts in Environmental Practice

Caitlin Eileen Bingham

## Bachelor of Arts in International Hotel Management

Bryan Dean Burns Xinping Feng Ran Jie Thuy Duong Ngo

#### Bachelor of Arts in Justice Studies

Nicole Erin Abel Anna Patricia Bylhouwer Ashley Meagan Crossley Caroline Isabel Ives Crossley Michael Wyland Frank Ahmad Haidar Mark Bernard Weiler

#### Bachelor of Arts in Professional Communication

Anne-Sophie Cournoyer-Grenier Griffen Kardon Gene Hohl Brooke Helen Litwinski Joshua David Rice Brandon Michael Rollo Tammie Susan Roy Lily Alandra Watson

Bachelor of Business Administration in Innovation and Sustainability Andrew Kevin Wolfe

## Bachelor of Science in Environmental Practice Desni-Anne Pauline Bachmann Matthew Ronald Peterson

### Bachelor of Science in Environmental Science Sanam Yousifie

Royal Roads University wishes to acknowledge the generosity of donors who have supported students to realize their academic and personal goals. Please see **royalroads.ca/awards** for a complete list of awards.

# Presentation of Graduates Faculty of Management

November 16, 2023

# Master of Arts in Executive and Organizational Coaching

Duggan, Brian Peter Gatchalian, David John Paquin, Jayne Elizabeth Rasmussen, Beverlee Anne

# Master of Arts in Tourism Management

Dekar, Tshering Hu, Jiajie Huang, Ching-Wei Mercado, Alfonso Mari Angeles Ozero, Jordon Robert Shrestha, Pradeep Singh, Maninder Pal Weisgerber-Ross, Leah Christine Yagnik, Mohit

# Master of Business Administration in Executive Management

Ackermann, Jeffrey John Blacklock, Michael Darren Chernenkoff, Brent Craig Cutler, Ryan O'Leary Farquharson, Kathryn Hobbs, Jerin Stanley Klein, Lesia Natalia Laanstra, Patricia Lynne Loader, Shaun Christopher Loades, Kevin Andrew Martin, Gregg Daniel Mawunganidze, Ricky McNolty, Kerri Victoria Munro, Kenneth Tyler Statham, Michael Paul Thorburn, Megan Elizabeth Hallett Ulasi, Uzodima Lyndon Wilkinson, David Michael

# Master of Business Administration in Executive Management—International Business—Asia Pacific Trade and Investment

Michell, Jason William O'Donnell, Kevin Lane Van Den Biggelaar, Stephanie Ann

# Master of Business Administration in Executive Management—International Business and Innovation—Europe

Cosgrove, Cheryl-Lee Irene

# Master of Business Administration in Executive Management—Leadership

Ferguson, Whitney Victoria Gill, Ravinder Kaur Lillos, Peter James Wood, Heather Lee

# Master of Business Administration in Executive Management—Management Consulting

Boivin, Tyler John D'Andrea, Lori Anne Petrin, Adam James Shah, Nadia Azmat Walters, Saira Patricia

# Master of Global Management

Achsah Jebaraj Adeeyo, Shade Omolara Afinni, Aderonke Rashidat Agarwal, Shradha Ganesh Ahasan, Mohammad Sheikh Alam, Md Musfique Alonzo Indarte, Cristian Leonardo Areh, Latifat Olabisi Ayub, Shahzadi Bhuiyan, Md Mainul Hoque Biswas, Mukul Bustos Suarez, Sandra Milena Chhabra, Lokesh Deenadayalan, Saranya Deshmukh, Prathmesh Uday Despres, Richard John Joseph Dsilva, Sherlock Rocky Ferguson, Michelle Elaine Cruz Fernandes, Richard John Fidelis, Ernest Onyebuchi Gasinu, Jewel Doe Gislason, Dallas David Edward Guananga Bernabe, Cecibel Andrea Hasan, Abu Saleh Md Mahmudul

Tai Preet Jain, Mohit Joshi, Sagar Dhirendra Kadeba, Tolulope Atinuke Kamil Hussain, Sithy Fathima Kannan, Padmashree Kapoor, Amit Khan, Numan Khullar, Neeti Anshul Li, Shuli Malhotra, Varun Mehndiratta, Ruchir Mendiratta, Rishi Mmayie, Adaku Vivian More, Madhav Balkrishna Nagi, Angad Singh Ng, Ho Bun Nitin Sharma Oji, Okwukwe Chukwuamaka Okeowo, Yetunde Olatundun Okwodu, Ogechi Peace Olupeka, Olushola Joseph Omware, Chadwick Allan Orike, Adiela Sonny Parikh, Kaushalkumar Dipen Poojary, Shaunak Udaykumar Punjabi, Jitin Prakash Robatmili, Arezoo Sanchez, María Elena Sethi, Geetika Sharma, Sandeep Shivalkar, Prajakta Surendra Singh, Surinder Singh, Tanudeep Singh, Tripti Smith Rivera, Julio Cesar Soni, Ravi Pankajbhai Srivastava, Neha Tageja, Vishal Taiwo, Joy Olamide Talwar, Karan Talwar, Mayur Thattackattu Sundaresan, Sidharth Thin Cho, May Thodeti, Stephen Vinodraj Tilve, Madhura Anant Tsai, Hua Venkataraman, Purushothaman Verma, Shefali Wang, Yuanyuan Wu, Yubei Xavier, Kavyamrutha

# Bachelor of Arts in Global Tourism Management

Phung, Nhut Hoa

# Bachelor of Arts in International Hotel Management

Burns, Bryan Dean Feng, Xinping Jie, Ran Lei, Yanxia Li, Kelin Li, Yiyang Liu, Qianqian Maslova, Daria Ngo, Thuy Duong Sun, Jiaxin Wang, Chenhao Wu, Qianhao Yu, Keli

### **Bachelor of Business Administration**

Chapman, Emma Lynn Desjarlais, Isiah James Michael Mulroney, Emily Anne Vira, Mukti Shailesh Wolfe, Andrew Kevin

# Bachelor of Commerce in Entrepreneurial Management

Caves, Aidan Michael Greene, William Robert Wainwright Huang, Libing Laginski, Lauren Olivia Meyer, Taylor Ann Richard, Adam Kevin

# Graduate Diploma in Project Management and Organizational Leadership

Bartel, Katie Ann Chi, Manxu Djia, Edgar Yves Hao, Longshuai Huang, Pianpian Liu, Ailing Niu, Yongkun Wang, Qiuyu Wang, Qiuyu Wang, Xuyao Xiang, Li Xiao, Chuan Yang, Ni Zeng, Xu Zhang, Xincheng

# Graduate Certificate in Advanced Coaching Practices

Larkin, Tara Dawn Storoschuk, Sandra Michelle

# Graduate Certificate in Asia Pacific Trade and Investment

Laanstra, Patricia Lynne

# Graduate Certificate in Corporate Social Innovation

Allen, Nicole Christina Bennett, Angela Linda Hicke, April Jacqueline Jackson, Michelle Rae Kendall, Katie Leigh Klein, Lesia Natalia Kope, Jared David Potter, Heather Caitlyn Swanson, Rebecca Marie Trudeau, Colette Marie

# Graduate Certificate in Executive Coaching

Abdullayeva, Parvin Adamson, Craig Douglas Aitken, Carolyn Faye Archer, Jennifer Lynne Austford, Leslie Denise Bagnell, Alexa Lee Bartolo, Stephen Matthew Bartzis, Thomas David Beall, Miranda Eileen Beatty, Ashley Lauren Belter, Carrie Erin Besanger, Kendra Michelle Blacker, Shannon Leigh Blewett, Tyann Margaret Elizabeth Bluechardt, Mary Helen Bowles, Jessica Janet Bowling, Michael Clifford Brennan, Sean Thomas Burnham, Devin David Cameron, Cheryl Ann Burcell Carpenter, Lydia Anne Cashin, Stacy Elizabeth Charlie, Nicole Simone Clark, Laura Coutts, Andrea Caroline Deeks, Laura Anne Di Falco, Jonathan Gerald

Dinu, Simona Georgiana Doige, Dean Bradley Donnelly, Suzanne Michelle Edgar, Heidi Michelle Eskandaryzand, Sima Filice-Armenio, Serafina Gerdung, Christopher Alan Hamill, Chelsea Irene Hare, Stephen Keith Haug, Margaret Allyson Hemstad, Erika Colleen Houlihan, Hayra Hermina Hughes, Carrie Frances Hughes, O'Ryan Kells Hunter, Leslie Anne Hunter, Mercedes Alicia Maureen Kellar, Alanna Alli Inez Keller, Carolyn Ann Kenny, Natasha Ann Kluge, Sarah Armstrong Konkin, Michael Peter Koronyi, Stefan Paige Kranenburg, Lori Patricia Lakevold, Jillene Marie Largo, Adrianne L'Heureux, Danielle Rae Lopez Matheu, Veronica Mariel Luk, Philip Simon Mackie, Blythe Kathleen MacPhee, Matt Stephen Magny, François McDonald, Alexander Colin McKay, Cecilia Medhurst, Patricia Kathleen Michaud, Jules Serge Monaghan, Elizabeth Madeleine Nair, Vinay Nicholson, Sean Christopher Nicolas, Jocelyne Angèle Phinney, Carly Jade Plant, Lisa Marie Poonja, Zafrina Potter, Paula Dawn Primrose, Sheri Lynne Rety, Zsuzsi Ross, Jennifer Sonterra Sato, Laura Michelle Schmitz, Dawn Louise Sorensen, Melanie Ann Steffes, Collin Russell Steffes, Julie Leah

Sweeney, Joanne Patricia Thomas, Rachael Dawn Tomash, Akosua Trisic, George Van Haren, Ryan Albert Vaughan, Megan Victoria Vennard, Linda Christine Kimberly Vidal, Shelley-Anne Villeneuve, Nicole Aimee Walter, Analise Rose Warner, Grete Reay Sonja Wood, Janet Arlene Zaenker, Lyudmyla

# Graduate Certificate in Financial Analysis

Hobbs, Jerin Stanley Kamil Hussain, Sithy Fathima Li, Shuli More, Madhav Balkrishna Munro, Kenneth Tyler Statham, Michael Paul

# Graduate Certificate in International Business and Innovation

Ackermann, Jeffrey John Ali, Mohammad Darab Allen, Brittany Caroline Andrews, Jennifer Margaret Dixon, Joseph Stewart Henry, Colin Spencer John Keating, Anthony John Leth, Kayla Rae Miller, Shawna May Reagon, Michael Wade Reimer, Shawn Jacob Ruczko, Sean

# Graduate Certificate in Management and Leadership

Anaas, Rose Marie Doyle, Liam James Foley Askew, Rebecca Irene Marie Henein, Christopher Maged Ink, Sarah Leanne Johnston, Ellen Bowman Oliver, Catherine Alder O'Shea, Stephen Carl Robinson, Jessica Lindsy Lee Stewart, Sabrina Torrie

## Graduate Certificate in Management Consulting

Boley, Lindsay Morgan Hamp, Desmond Wade Martin, Gregg Daniel Northway, Bruce Alan

# Graduate Certificate in Personal and Professional Leadership Development

Blacklock, Michael Darren Carlick, Calvin George Chernenkoff, Brent Craig McNolty, Kerri Victoria Rona, Jay Sidhu, Navdeep Kaur Spray, Jacqueline Charmaine

## Graduate Certificate in Project Management

Bertelsen, Chanelle Alexis Darnell Boon, Chloe Ella Mary Dai, Xing Gallant, Alexandra Donia Langer, Emmah Victoria McKeown, Nathan Grant Mendria, Trina Jean Parisé, Christian Plumb, Craig Alan Shamlan, Abdullah Ahmed Mohammed Thattackattu Sundaresan, Sidharth Watt, Hilary Ann Xavier, Kavyamrutha Yakimovich, Kira Anne

# Graduate Certificate in Strategic Human Resources Management

Fraser, Pauline Ann Gatt, Janette Lynn Hart, Margaret Allison Liaros, Claire Margaret Lynne Nadeau, Jade Taren Marie Percy, Dana Andrew Laura Slimmon, Jessica Lynn Tapiero, Rebecca Watson, Laine Ron

## Diploma in Tourism and Hospitality Management

Chen, XiangDong Dong, Yunhong Zhou, Jieke

# Presentation of Graduates College of Interdisciplinary Studies

November 17, 2023

# Doctor of Social Sciences

Anderson, Maria Filomena Leader Behaviour in the Face of Suffering: Exploring the Impact of Compassion and Non-Compassion Through Narrative Inquiry Supervisor: Dr. Catherine Etmanski Committee: Dr. Gretchen Spreitzer Dr. Jane Dutton

Benson, Michael Guy Sustainable Development and Energy Systems: Shaping Canada's Energy Transition Supervisor: Dr. Leslie King Committee: Dr. Chad Boda Dr. Runa Das Dr. Chad Park

Beresford, Christine Michaela (with distinction) Narrative Inquiry into Emergency Medical Services Organizational Culture and Traumatic Experiences Supervisor: Dr. Randy Gilbert Committee: Dr. Marnie Jull Dr. Cheryl Heykoop

Francis, Emily Dawn A Drowning Prevention Policy Framework Supervisor: Dr. Stephen Beerman Committee: Dr. Pierre Desrochers Lisa Hanson Ouellette Dr. Siomonn Pulla Richer, Nicolette Decolonizing Our Food Systems: Narrative Inquiry Into the Barriers to Accessing Foods That Reverse Chronic Disease Supervisor: Dr. Brian White Committee: Dr. Siomonn Pulla Dr. Mary Bernard

Van Tuyl, Rana Manette (with distinction) Improving Access, Understanding, and Dignity During Miscarriage Recovery in British Columbia, Canada Supervisor: Dr. Jennifer Walinga Committee: Dr. Cheryl Heykoop Dr. Athena Madan Dr. Arvind Singhal

Ziff, Katherine Alice Making Sense of Science Centre Exhibit-Making: A Diffractive Ethnography Supervisor: Dr. Richard Kool Committee: Dr. Siomonn Pulla Dr. Jessica Smartt Gullion

# Master of Arts in Interdisciplinary Studies

Atamanchuk, Dawna Maria Bernard, Tabitha Tyler Burton, Clifford Charles William Morris, Elizabeth Ann Oslund, Stephanie Anne Patey, Ashley Nicole Ross, Susan Kori Smith, Meaghan Elizabeth Waddell, Kathleen Suzanne White, Catherine Jean

# Bachelor of Arts in Interdisciplinary Studies

Bennett, Amelia Rae Boissonneault, David

# Graduate Certificate in Interdisciplinary Studies

Chijinwa, Edna Ezinwanyi

# Diploma in Interdisciplinary Studies

Batra, Devanshu Gurung, Relisha Lama, Progresh

# Presentation of Graduates Faculty of Social and Applied Sciences

November 17, 2023

# Master of Arts in Conflict Analysis and Management

Huska, Stephanie Faith

# Master of Arts in Disaster and Emergency Management

Bakhache, Antoine Nabil Seguin, Daniel Michel

# Master of Arts in Educational Leadership and Management

Brophy, Adam Scott Wallis Burkholder Greenhalgh, Amanda June Crisp, Jennifer Ann Crossman, Kathryn Carol Joan Daniels, Samantha Allison Jean Dawson, Katz Lannon Day, Cheri Anne Duncan, Kyle Lawrence John Hume, Shannon Michelle Kaptein, Joanna Christine Kaur, Baninoor Mutch, Robert Bruce Muzik, Timothy Peter Pozzebon, Angelica Antoinette Rudolph, Renee Sharleen Sauder, Jamie Rene Smith, Ashley Jo Stapff, Christian Wolfgang Detlev Wolfram Swain, Wendy Alycia Ta, Uyen Phuong Turcotte, Julien Bruno Viens, Etta

# Master of Arts in Environment and Management

Ali Ikese, Ojinya Chau, Cynthia Chin-Ming Edalat Nia, Zahra Egbejimba, Lilian Amarachi Jacob, Jaya Jones, Emily Jeanne Kim, Suyoun MacDermaid, Joel Edward George Magana Garcia, Javier Omware, Philgon Antonine Poon, Siu Chung Quispe Magallan, Herlinda Reed, Kari-Lynn Renee Rojas Mora, Oscar Enrique Silva, Victor Hugo Alves da Su, Ze Valente Gutierrez, Emilio Pedro Yip, Wing Fai

# Master of Arts in Environmental Education and Communication

Bates, Karen Lee Beerman, Mary Louise Clarke, Danielle Elizabeth Geiss, Lindsay Marie Grant, Victoria Joanne Guichon, Jenelle Gayle Leggett, Benjamin David Lo, Emily Chi-Huen Townley, Nicholas Matthew Shaftoe

# Master of Arts in Environmental Practice

Brant, Casey Ojistoh Caldbick, Jack Ogilvie Michasiw, Stephanie Marie Porter, Tyler Jorden Weber, Timothy Robert

# Master of Arts in Global Leadership

Anaekwe, Chinedu Ejike Arshadi Kalameh, Abolghasem Bremner, Julie Christina Zhungu, Rutendo

# Master of Arts in Higher Education Administration and Leadership

Archambault, Beth Beverley Carr, Patrick William Kenneth Clark, Arnold Robert Desjarlais, Lloyd William Glover, Stephanie Michelle Gobin, Stephanie Lenore Jahn, Christy Lynn Kim, Dong Wook Melko, Gary Allen Olson, Barbara Taptuna Pye, David Leslie Pomeroy Tate, Richard Kenneth Zhang, Winnia

# Master of Arts in Higher Education Administration and Leadership— International Education

Duna, Carmencita Mohamed, Ghalia Fathy Noshy Stewart, Nicole Madeline

# Master of Arts in Human Security and Peacebuilding

Nemecek, Niall Graeme

# Master of Arts in Intercultural and International Communication

Calderon Figueroa, Rosa Maria Cavales, Jay Anthony

# Master of Arts in Leadership

Chattha, Kuljit Kaur Chong, Lily Connolly, Clare Florence Crocker, Russell William Robert Dancing Otter, Dawn Dunlop, Rebecca Mikeline Elliott, Tobi Lee Dawn Evans, Rebecca Ruth Fletcher, Thandi Forster, Teresa Patricia Funk, Jessica Katelyn Gaudet, Paris Jean Ginther, John Patrick Dale Hunt, David Wingate Junior Hunt, Ina Jeremick'ca Gresl, Norma Karmazinuk, Jonathan Luke Knapp, David John Russell Kucy, Jennifer Faye Lee, Cynthia Mercedes McCallum, Kathleen Rose McLeod, Gregory Alan Miller, Alison Elizabeth

Oakley, Sharon Elizabeth O'Brien, Kristy Lynne Perkin, Rosemarie Ju-Yue Quewezance, Tessa Gloria Marie Scott, George Alexander Sillem, Helia Suzanne Stuart, Beverlie Joanne Swinemar, Jennifer Cora Lynn White, Holly Lyn

# Master of Arts in Leadership—Executive Leadership

Mihell, Lana Karen Nielsen Narayanan, Gangadharan Overton, Laurie Isabel Pasloske, Kimberley Ann

# Master of Arts in Leadership—Health

Bell, Lynda Christine MacKay, Ryan Alexander Nowaczyk, Stephanie Laura

# Master of Arts in Learning and Technology

Breton, Ashley Nicole Chan, Jolee Chi Ching Coronica, London Nicola Donahue, Amber Albina Hadley, Alisha Ann Houldsworth, Corale Ann Keating, Emma Christine Kirk, Samuel Kenneth George MacDonald, Zachary Louis Maxwell, Katia Devi Persaud McMurray, Karen Elizabeth Messier, Stephanie Miller, Melissa Marlene Rodriguez Ramirez, Luis Antonio Yee, Gail Indiana

# Master of Arts in Professional Communication

Abungwo, Oghai Anindong Adams, Riley Edden Charach, Pamela Michelle Clark, Anne-Marie Elizabeth Connauton, Joanne Kathleen Daniels-Bobiwash, Ashley Nicole Gilbey, Viktoriya Viktorivna Glushyk, Renee Lynn Hanson, Diana Stephanie Hill, Jennifer Hazel Labuschagne, Michael Brendan Marks, Christopher Shane McCrea, Aidan Martin Meehan, Alicia Mary Monteith, Adam Shawn Mullens, Anna O'Rourke, Kari Shareen Pozer, Robert Murray Bruce Price, Margo Susanne Seiter, Haylee Jean Stephenson, Deanna Christine Taylor, Kathryn Marie Rose Termuende, Shelley Louise Tracey, Kelly Anne Tulloch, Melissa Lauren Vandenberghe, Justin Trevor Wilder, Camille Elizabeth

# Master of Science in Environment and Management

Cavaghan, Stephanie Jean Crawford, Fergus Alexander Jones, Madelyn Muir Miller, Keith Walter Waterfield, Elizabeth Anne

# Master of Science in Environmental Practice

Bahram, Yasha Barnhardt, Galen Alan Chaloner, Candace Marie Cox, Gordon Alexander Domsa, Mirel Glaze, Nicole Jeanne Green, Ryan Scott Gribbon, Eva Dianne Harrison, Kailli Elise Hatherley, Vanessa Meagan Le May, Ailsa Seonaid Magel, Conlan James McIver, Kolby Alexandra Murphy, Monique Carmelita Janet Parovsky, Jane Melinda Peterson, Robin Melanie Prentice, Carolyn Anne Ross, Lucas Gordon Sare, Andrea Natalie Saveh, Salma Selak, Tijana

Smalldon, Brie Anne Tokarek, Melissa Catherine May Yelland, Ariel Alexandra

### Bachelor of Arts in Environmental Practice

Bingham, Caitlin Eileen Brisebois, Danielle Elisabeth Goudreau, Melanie Celina Peters, Amanda Elisabeth Stewart, Kyrri Aileen Mystica

### Bachelor of Arts in Justice Studies

Abel, Nicole Erin Alvarado Vega, Clarissa Alejandra Baird Nevins, Sally Louise Bowler, Tim Robert James Buxton, Elizabeth Sachiko Bylhouwer, Anna Patricia Campbell, Curtis James Champagne, Brayden William Taro Chang, Jinhua Cole, Jonathan Ross Crossley, Ashley Meagan Crossley, Caroline Isabel Ives Davidsen, Kassidy Marrissa Marie De Jong, Axl Jet Duncan, Alfie Anderson Hudson Duncan-Roth, Kaelan William Joesph Englot, Faith Rae Fiveland, Tyson Derrill Fooks, Abigail Emily Dawn Frank, Michael Wyland Friesen, Angela Christine Ruth Gill, Savroop Kaur Haidar, Ahmad Hansra, Jaskiran Kaur Holness-Gill, Taylor Emily Heather Johal, Dylan Amir Mackinnon, Lindsay Marguerite McGinitie, Liam Matthew Mcleod, Mandi Jean McQuaid, Drayden Colin Roy Merino, Aiden Mathias Morris, Robert Christopher Ardel Murphy, Raeanna Michelle Painchaud, Brayden Peter John Rahimee, Mellad Reles, Chayanne Esther Saunders, Crystal Dawn

Seriki, Moyosore Favor Shields, Shelby Erika Soosay, Morningsong Cheyenne St Pierre, Cameron Alexander Tinjan, Hanshika Vaid, Iqreet Kaur Webster, Rachel Christina Weiler, Mark Bernard

### Bachelor of Arts in Professional Communication

Abdul-Hussain. Mohammed Muaffak Abdulla An, Ming Yu Anderson, Janelle Nicole Bernbaum, Alicia Ann Bilney, Kate Louise Black, Erin Marie Brennan, Jennifer Eileen Carson, Alisse MaryLyn Cournoyer-Grenier, Anne-Sophie Du, Sugege Duchesne-Read, Paige Jesse Dunn, Sara Lillian Duthie, Alana Joni Ferrari, Christina Rose Hohl, Griffen Kardon Gene Irving, Brynn Jenelle Jani, Hitarth Sandeep Jodoin, Cassandra Marie Juarez Diaz, Andrea Kvigstad, RaeAnne Michelle Litwinski, Brooke Helen Mckelvie, Penny Nicole Neumann-Wright, Hilary Paige O'Breasail, Rory Donagh Palma, Kiara Leigh Munez Ravelli, Angelina Sofia Reyes Eligio, Ana Paola Ricafrente, Cassia Noelle Rice, Joshua David Rollo, Brandon Michael Roy, Tammie Susan Schovanek, Kelly David Schubert, Aleece Louise Shannon, Karla Amanda Tamashiro, Kennedy Leone Beverly Veera, Tooljadevi Walden, Jamie Leigh Wallace, Lisa Kara Watson, Lily Alandra

Wiechnik, David Russell Wilson, Allin Jean Farlinger Woodward, Rebekah Elizabeth Yule, Maddison Dorothy Jean

## Bachelor of Science in Environmental Practice

Bachmann, Desni-Anne Pauline Cameron, Nichelle Elizabeth Crinkley, Lorraine Duncanson, Caitlyn Michelle Forret, Angela Grace Galuska, Elise Camille Hein, Emerson Johannes Keats, Avery Dawn Lozada Angulo, Ingrid Nayive Marston, Emily Leah Munro, Taylor Amanda Peterson, Matthew Ronald Simpson, Darren Robert

## Bachelor of Science in Environmental Science

Bachand, Dawson Luc Bissell, Curtis Michael Blinko, Danelle Nora Reid Craig, Harrison Glenn Ford, Rhonda Joann Gratton, Jada Nicole Groome, Kimberly Lynn Hobday, Lyn Mimi Jones, Jaeden Ley-Marie Junker, Gabriel Garnet Kajal Kay, Cameron Scott Kirk, Autumn Marie Macilroy, Kyla Jane McLean, Denise Lee Melick, Madelyn Mae Patillo, Luca Douglas George Schuster, Kylie Emma May Smith-Belliveau, Erica Emma Stokes, Madelaine Barbara Travis, Shyla Jade Warnock, Daryl John Yousifie, Sanam

# Graduate Diploma in Climate Action Leadership

Simonsen, Julie Ann Wright, Kelleigh Lynn

# Graduate Diploma in Leadership

Pritchard, David Edward Rhoden, Trisha Simone

# Graduate Certificate in Business Development in International Education

Barthe, Allison Lee Johal, Chandanjit Kaur

## Graduate Certificate in Leadership

Davis, Annemarie

# Graduate Certificate in Professional Communication Management

Davis, Melissa Susan Kingerski, Ariana Nicole

# Graduate Certificate in Science and Policy of Climate Change

Glaze, Nicole Jeanne Ross, Lucas Gordon

# Graduate Certificate in Values-Based Leadership

Kipp, Elsie Marie

# **Royal Roads University Board of Governors**

In establishing Royal Roads University through the *Royal Roads University Act* in 1995, the Province of British Columbia created a unique university with a mandate to offer applied and professional certificate, diploma and degree programs at the undergraduate and graduate levels in response to the labour market needs of British Columbia.

The government constituted Royal Roads University with unicameral governance, rather than bicameral governance. In traditional universities, a board is responsible for administrative governance and a senate is responsible for academic governance. The Royal Roads University Board of Governors carries the responsibilities of a traditional university board and senate together, and at Royal Roads, the board chair also holds the position of chancellor.

# Appointed by the Lieutenant Governor in Council

Christina Benty Nelson Chan, Chancellor and Board Chair Monique Gray Smith mistikwaskihkos Geoff Pearce David Saunders Lori Simcox

# Appointed by the Royal Roads University Board of Governors

Kevin Brewster Catherine Holt

# Elected by Employees

Gwen Campden

# Elected by Faculty

William Holmes, PhD

# **Elected by Students**

Harish Tiwari

# Ex Officio

Philip Steenkamp, PhD, Royal Roads University President and Vice-Chancellor





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